2023 Annual Implementation Plan

for improving student outcomes

Kerang Primary School (1410)



Submitted for review by Brenton Taylor (School Principal) on 20 March, 2023 at 12:28 PM Endorsed by Joseph Summerhayes (Senior Education Improvement Leader) on 04 April, 2023 at 02:44 PM Awaiting endorsement by School Council President

Self-evaluation Summary - 2023

	FISO 2.0 Dimensions	Self-evaluation Level	
Teaching and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs		
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Evolving	
Assessment	Systematic use of data and evidence to drive the prioritisation,		
	development, and implementation of actions in schools and classrooms.	Evolving	
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	LVOIVING	

Leadership		and deployment of resources to create and dayles; high expectations; and a positive, g environment	_ Evolving	
		a culture of respect and collaboration with relationships between students and staff at the		
Engagement	Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school		Evolving	
		ce and agency, including in leadership and students' participation and engagement in		
Support		contextualised approaches and strong student learning, wellbeing and inclusion		
		es and active partnerships with families/carers, community organisations to provide tudents	Evolving	
Enter your reflective comments		2022 was a difficult year to gain an accurate m COVID lockdowns/Remote learning & disengaç Other factors affecting the progress of the school * Insufficient Staffing * Extended staff absences due to COVID isolated	ool during 2022 was	

	* Temporary School closure due to flooding. Extended staff & student absences due to flooding isolation.
Considerations for 2023	Priorities for 2023. Key focus on * Teaching and Learning. (Increased Teacher Capacity.) HITS * Health & Wellbeing. (Students & Staff) Inclusion/Wellbeing Officer. * Tier 3 Funding Applications & Process * Essential Assessments * Increased student engagement * School Review.
Documents that support this plan	

SSP Goals Targets and KIS

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
Target 1.1	Support for the 2023 Priorities
Key Improvement Strategy 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Key Improvement Strategy 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable
Goal 2	Improve learning growth in Literacy and Numeracy for all students
Target 2.1	NAPLAN—bottom two bands
	• The proportion of student results in the bottom two bands in Year 5 to reduce:
	 Year 5 Numeracy: from 20% in 2018 to below 10% in 2022
	• Year 5 Reading: from 18.2% in 2018 to below 10% in 2022
	• Year 5 Writing: from 9.1% in 2018 to below 5% in 2022
	Year 5 Spelling: from 9.1% in 2018 to below 5% in 2022
Target 2.2	NAPLAN—bottom two bands
	 The proportion of student results in the bottom two bands in Year 5 to reduce: Year 5 Numeracy: from 20% in 2018 to below 10% in 2022 Year 5 Reading: from 18.2% in 2018 to below 10% in 2022

	 Year 5 Writing: from 9.1% in 2018 to below 5% in 2022 Year 5 Spelling: from 9.1% in 2018 to below 5% in 2022
Target 2.3	NAPLAN—relative growth
	 High relative growth 3–5 to be: Numeracy: from average 11% 2016–18 to above 20% in 2022 Reading: from average 10%% 2016–18 to above 20% in 2022 Writing: from average 16% 2016–18 to above 25 in 2022 Low relative growth 3–5 to be: Numeracy: from average 2016–18 of 47.2% to 30% or lower in 2022 Reading: from average 2016–18 of 48.3% to 30% or lower in 2022 Writing: from average 2016–18 of 28.8% to 25% or lower in 2022
Target 2.4	Aim On Demand That individual student tracking show a measured one year growth or more in the one year
Key Improvement Strategy 2.a Evidence-based high-impact teaching strategies	Embed an agreed instructional model, incorporating HITS, consistently across the school
Key Improvement Strategy 2.b Building practice excellence	Build a team culture in which teachers work collaboratively (using strategies such as coaching and peer observations) on consistent approaches to pedagogy, planning, intervention and support for students
Key Improvement Strategy 2.c	Build teacher capacity to use data and a range of assessment strategies to teach to each student's point of learning

Evaluating impact on learning		
Goal 3	Enhance learner agency	
Target 3.1	Student Attitudes Variables in the AToSS to reflect the following percentage of positive student responses: • Student voice and agency: from 65% in 2018 to 80% in 2022 • Learning confidence: from 68% to 80% in 2022	
Target 3.2	Staff Opinion Variables in the SSS to reflect the following endorsement: • Use student feedback to improve practice: from 70% in 2018 to 80% in 2022	
Key Improvement Strategy 3.a Empowering students and building school pride	Develop and implement a Kerang PS Student Learning Model that clearly identifies the characteristics of highly effective learners who are self-directed, track and celebrate their own learning growth and solve their own problems	
Key Improvement Strategy 3.b Empowering students and building school pride	Build teacher capacity to design opportunities for students to exercise authentic agency in their learning	
Key Improvement Strategy 3.c Intellectual engagement and self- awareness	Enhance feedback to students from teachers, and to teachers from students	

Goal 4	Improve the wellbeing, engagement and motivation of all students	
Target 4.1	Student Attitudes Variables in the AToSS to reflect the following percentage of positive student responses: • Effort: from 70% in 2018 to 80% in 2022 • Motivation and interest: from 73% in 2018 to 80% in 2022 • Connectedness: from 69% in 2018 to 80% in 2022	
Target 4.2	Absences • Absence days: from average 21 (2016–18) to below 17 in 2022 • Students with 20 or more absence days: from average 37% (2016–18) to below 25% in 2022	
Key Improvement Strategy 4.a Intellectual engagement and self- awareness	Implement a whole–school approach to positive behaviour and wellbeing	
Key Improvement Strategy 4.b Intellectual engagement and self- awareness	Further develop the creative arts programs	
Key Improvement Strategy 4.c Intellectual engagement and self- awareness	Implement a comprehensive series of high-interest co-curricular programs across the school	

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	Yes	Support for the 2023 Priorities	NAPLAN—relative growthHigh relative growth 3–5 to be:Numeracy: from average 11% 2016–18 to above 20% in 2023Reading: from average 10%% 2016–18 to above 20% in 2023Writing: from average 16% 2016–18 to above 25 in 2023Low relative growth 3–5 to be:Numeracy: from average 2016–18 of 47.2% to 30% or lower in 2023Reading: from average 2016–18 of 48.3% to 30% or lower in 2023Writing: from average 2016–18 of 28.8% to 25% or lower in 2023Student Attitudes Variables in the AToSS to reflect the following percentage of positive student responses: Effort: from 64% in 2022 to 70% in 2023Motivation and interest: from 74% in 2022 to 80% in 2023Connectedness: from 58% in 2022 to 65% in 2023.
Improve learning growth in Literacy and Numeracy for all students	No	NAPLAN—bottom two bands • The proportion of student results in the bottom two bands in Year 5 to reduce: • Year 5 Numeracy: from 20% in 2018 to below 10% in 2022 • Year 5 Reading: from 18.2% in 2018 to below 10% in 2022 • Year 5 Writing: from 9.1% in 2018 to below 5% in 2022	

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Aim On Demand	

		That individual student tracking show a measured one year growth or more in the one year	
Enhance learner agency	No	Student Attitudes Variables in the AToSS to reflect the following percentage of positive student responses: • Student voice and agency: from 65% in 2018 to 80% in 2022 • Learning confidence: from 68% to 80% in 2022	
		Staff Opinion Variables in the SSS to reflect the following endorsement: • Use student feedback to improve practice: from 70% in 2018 to 80% in 2022	
Improve the wellbeing, engagement and motivation of all students	No	Student Attitudes Variables in the AToSS to reflect the following percentage of positive student responses: • Effort: from 70% in 2018 to 80% in 2022 • Motivation and interest: from 73% in 2018 to 80% in 2022 • Connectedness: from 69% in 2018 to 80% in 2022	
		Absences • Absence days: from average 21 (2016–18) to below 17 in 2022 • Students with 20 or more absence days: from average 37% (2016–18) to below 25% in 2022	

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	
12 Month Target 1.1	High relative growth 3–5 to be: Numeracy: from average 11% 2016–18 to above 20% in 2023 Reading: from average 10%% 2016–18 to above 20% in 2023 Writing: from average 16% 2016–18 to above 25 in 2023 Low relative growth 3–5 to be: Numeracy: from average 2016–18 of 47.2% to 30% or lower in 2023 Reading: from average 2016–18 of 48.3% to 30% or lower in 2023 Writing: from average 2016–18 of 28.8% to 25% or lower in 2023 Writing: from average 2016–18 of 62.8% to 25% or lower in 2023 Student Attitudes Variables in the AToSS to reflect the following percentage of positive student responses: Effort: from 64% in 2022 to 70% in 2023 Motivation and interest: from 74% in 2022 to 80% in 2023 Connectedness: from 58% in 2022 to 65% in 2023.	
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.

Please leave this field empty. Schools are not required to provide a rationale as this is in line with system priorities for 2023.

Define Actions, Outcomes and Activities

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
12 Month Target 1.1	NAPLAN—relative growth High relative growth 3–5 to be: Numeracy: from average 11% 2016–18 to above 20% in 2023 Reading: from average 10%% 2016–18 to above 20% in 2023 Writing: from average 16% 2016–18 to above 25 in 2023 Low relative growth 3–5 to be: Numeracy: from average 2016–18 of 47.2% to 30% or lower in 2023 Reading: from average 2016–18 of 48.3% to 30% or lower in 2023 Writing: from average 2016–18 of 28.8% to 25% or lower in 2023 Student Attitudes Variables in the AToSS to reflect the following percentage of positive student responses: Effort: from 64% in 2022 to 70% in 2023 Motivation and interest: from 74% in 2022 to 80% in 2023 Connectedness: from 58% in 2022 to 65% in 2023.
KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Actions	1 To build staff capacity to use Assessment Practices to identify and meet students individual learning needs.
Outcomes	* Staff regularly use assessment methods with purpose & intent. * Professional discussion among staff. * Closer collaboration with the Tutor. * Clear student related goals. * Students have a voice in their learning.

	* Student learning more aligned to Individual Learning Plans. * Differentiated learning evident in daily work programs. * Targeted intervention. * Teaching at point of need.
Success Indicators	* Improved student data in numeracy & literacy' * Increased teacher capacity * Improved staff survey results. (Collective efficacy/Academic Emphasis) * Increased student engagement * Improved parent satisfaction survey results.

Activities and Milestones	People Responsible	Is this a PL Priority	When	Funding Streams
Regular timetabled PLC meetings to engage in reflective practice, evaluate and plan curriculum, assessment and lessons	☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Staff attend Southern Mallee Professional learning and collaboration.	☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00 ☐ Equity funding will be used

				☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Staff shadow followed by peer obs of teachers in other schools. Peer Observations within school.	☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Staff attend Professional Learning on Numeracy.	☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which

					may include DET funded or free items
Implementation of Essential Assedirection on accurate student gro		☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$5,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable				
Actions	To build staff capacity to notice and respond using available resources to student well-being, vulnerability and lack of engagement.				
Outcomes	Teachers, leaders and the school community will share a common understanding of the whole school approach to supporting vulnerable students. Teachers will focus on making reasonable and effective adjustments as outlined in specific Individual Learning Plans. Teachers will identify early when students require intervention to support them in their wellbeing. Teachers will become more proficient in determining the type of service/intervention a student requires to support them in their learning and personal growth. Student wellbeing data improved as a direct result of support services provided.				
Success Indicators	Improved Staff Satisfaction Survey Increased support services being utilised in the school Documentation of school wellbeing/health curriculum, policies and procedures. Evidence of planning program for weekly Respectful Relationships lessons.				

Increased frequency of communication with parents & carers all documented.
Increased parent/carer engagement in school events.
Improved data in Student Attitudes to School Survey & Parent Opinion Survey.
Attendance data for all school and targeted students improved.
Reduction in major/minor incidences being recorded on SENTRAL

Reduction in major/minor incidences being recorded on SENTRAL				
Activities and Milestones	People Responsible	Is this a PL Priority	When	Funding Streams
* Collate & analyse student behaviour data to inform planning and response.	☑ All Staff	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Provision of Disability, Inclusion/Welfare Officer.	☑ Disability Inclusion Coordinator	□ PLP Priority	from: Term 1 to: Term 4	\$80,564.16 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which

				may include DET funded or free items
* Embed a whole school approach to student management programs.	☑ All Staff	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
* Increase opportunities for families to engage and celebrate in their child's learning through student conferences, digital platforms, celebration days, sport days, parent helpers & volunteer programs.	☑ All Staff	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
* Conduct Professional Learning sessions to build staff capacity to respond to mental health concerns.	☑ All Staff	☐ PLP Priority	from: Term 1	\$0.00

			to: Term 4	☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
* Provision of education support staff to provide student intervention and classroom support.	☑ Education Support	□ PLP Priority	from: Term 1 to: Term 4	\$123,000.00 ✓ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items

Funding Planner

Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$260,297.60	\$261,033.00	-\$735.40
Disability Inclusion Tier 2 Funding	\$80,564.16	\$80,564.16	\$0.00
Schools Mental Health Fund and Menu	\$30,647.38	\$29,612.00	\$1,035.38
Total	\$371,509.14	\$371,209.16	\$299.98

Activities and Milestones – Total Budget

Activities and Milestones	Budget
Implementation of Essential Assessments to focus specific direction on accurate student growth and achievement.	\$5,000.00
Provision of Disability, Inclusion/Welfare Officer.	\$80,564.16
* Provision of education support staff to provide student intervention and classroom support.	\$123,000.00
Totals	\$208,564.16

Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Implementation of Essential Assessments to focus specific	from: Term 1	\$5,000.00	☑ Teaching and learning programs and resources☑ CRT

direction on accurate student growth and achievement.	to: Term 4		
* Provision of education support staff to provide student intervention and classroom support.	from: Term 1 to: Term 4	\$123,000.00	☑ School-based staffing
Totals		\$128,000.00	

Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Provision of Disability, Inclusion/Welfare Officer.	from: Term 1 to: Term 4	\$80,564.16	 Education workforces and/or assigning existing school staff to inclusive education duties Disability Inclusion Coordinator
Totals		\$80,564.16	

Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Additional class to allow for greater student/teacher ratio to cater for students with high learning needs requiring reasonable adjustment.	\$79,671.00
Provision of teacher to cover well-being program within the school. Regular PSG/Parent-Teacher support - student support through Respectful Relationship Program and SAKG Program.	\$53,362.00
Student Mental Health & Wellbeing The Song Room.	\$13,612.00
Trauma informed programs. 2 staff Berry Street Training and implementation.	\$1,800.00
Respectful Relationships.	\$3,200.00
School-wide positive Behaviours	\$11,000.00
Totals	\$162,645.00

Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Additional class to allow for greater student/teacher ratio to cater for students with high learning needs requiring reasonable adjustment.	from: Term 1 to: Term 4	\$79,671.00	☑ School-based staffing
Provision of teacher to cover well-being program within the school. Regular PSG/Parent-Teacher support - student support through Respectful Relationship Program and SAKG Program.	from: Term 1 to: Term 4	\$53,362.00	☑ School-based staffing
Student Mental Health & Wellbeing The Song Room.	from: Term 3		

	to: Term 3		
Trauma informed programs. 2 staff Berry Street Training and implementation.	from: Term 2 to: Term 4		
Respectful Relationships.	from: Term 1 to: Term 4		
School-wide positive Behaviours	from: Term 2 to: Term 4		
Totals		\$133,033.00	

Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Additional class to allow for greater student/teacher ratio to cater for students with high learning needs requiring reasonable adjustment.	from: Term 1 to: Term 4		
Provision of teacher to cover well-being program within the school. Regular PSG/Parent-Teacher support - student support through Respectful Relationship Program and SAKG Program.	from: Term 1 to: Term 4		

Student Mental Health & Wellbeing The Song Room.	from: Term 3 to: Term 3		
Trauma informed programs. 2 staff Berry Street Training and implementation.	from: Term 2 to: Term 4		
Respectful Relationships.	from: Term 1 to: Term 4		
School-wide positive Behaviours	from: Term 2 to: Term 4		
Totals		\$0.00	

Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Additional class to allow for greater student/teacher ratio to cater for students with high learning needs requiring reasonable adjustment.	from: Term 1 to: Term 4		
Provision of teacher to cover well- being program within the school. Regular PSG/Parent-Teacher support - student support through Respectful Relationship Program and SAKG Program.	from: Term 1 to: Term 4		

Student Mental Health & Wellbeing The Song Room.	from: Term 3 to: Term 3	\$13,612.00	 ✓ Employ staff to support Tier 1 activities This activity will use Mental Health Menu staffing Build staff capacity (conference, course, seminar) Employ CRT to release staff member Program delivered in school by external service provider
Trauma informed programs. 2 staff Berry Street Training and implementation.	from: Term 2 to: Term 4	\$1,800.00	 ✓ Take Two: Trauma-informed CaRE (Berry Street) This activity will use Mental Health Menu programs Employ CRT to release staff member Program delivered in school by external service provider
Respectful Relationships.	from: Term 1 to: Term 4	\$3,200.00	 ✓ Healthy Minds Program This activity will use Mental Health Menu staffing ○ Employ CRT to release staff member
School-wide positive Behaviours	from: Term 2 to: Term 4	\$11,000.00	☑ Berry Street Education Model (BSEM) This activity will use Mental Health Menu staffing ○ Employ CRT to release staff member
Totals		\$29,612.00	

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Regular timetabled PLC meetings to engage in reflective practice, evaluate and plan curriculum, assessment and lessons	☑ Teacher(s)	from: Term 1 to: Term 4	✓ Design of formative assessments✓ Formalised PLC/PLTs	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	☑ Literacy expertise ☑ PLC Initiative	☑ On-site
Staff attend Southern Mallee Professional learning and collaboration.	☑ Teacher(s)	from: Term 1 to: Term 4	☑ Planning ☑ Individualised Reflection	☑ Network Professional Learning	☑ Literacy expertise ☑ Numeracy leader	☑ Off-site Lake Boga PS